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The integration between performance management and risk management in local governments. The case of Ferrara municipality

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Abstract:

Although many authors theoretically underline the importance of the integration between performance management (PM) and risk management (RM), there are not many empirical studies that identify precise and direct links between the two aspects in the public sector (Capaldo et al 2017). This analysis aims to draw a conceptual model of integration between the performance management and the risk management models in the specific context of local governments. This study has been conducted based on the process-oriented approach and the model, has been designed, because of the analysis conducted in the Municipality of Ferrara.

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Originality/value

The results contribute to the debate about the integration of RM with other managerial systems. Differently from previous research, the integration theme is addressed in the present work by looking specifically to the integration between RM and PM. In doing so, the role of both boundary objects and the boundary work performed by relevant actors to demarcate their legitimacy and autonomy over preferred practices is portrayed.

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